# Shareholder Activism in H1 2023

The definitive statistical analysis of shareholder activism with data compiled, analyzed, and published by Insightia, a Diligent brand.





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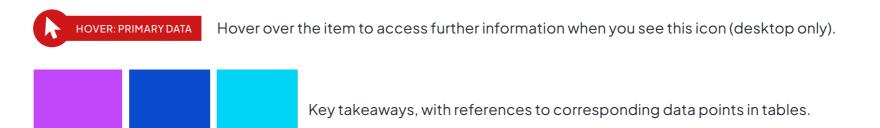
Please note that due to continuous current and historical updates to Insightia's Activism module, figures may be different from those published in previous reports.

Unless otherwise specified, data are global and not limited by market capitalization. All data presented herein are sourced by Insightia's activism module.

Market cap data are accurate as of June 30, 2023.

All figures refer to the period January 1 - June 30, unless otherwise specified.

All percentages are rounded to the nearest whole number, which may cause summation errors.



Data inquiries, including bespoke requests: insightia.support@diligent.com

### ESG Activism Demand Definitions

Environmental	
Animalwelfare	Activist demands that the company either amend a policy, provide information or address a concern relating to animal welfare, animal-sourced products or testing.
Climate change & GHG emissions	Activist demands that the company either amend a policy, provide information or address a concern relating to climate change or greenhouse gas emissions.
Deforestation	Activist demands that the company either amend a policy, provide information or address a concern relating to reducing its impact on the removal of natural habitats, forests, and woodlands.
Sustainability	Activist demands that the company either amend a policy, provide information or address a concern relating to sustainability.
Waste & pollution	Activist demands that the company either amend a policy, provide information or address a concern relating to environmental pollution and waste.
Social	
Charitable donations	Activist demands that the company either amend a policy, provide information or address a concern regarding the donation of company funds to charities, for non-political purposes.
Conflict	Activist demands that the company either amend a policy, provide information or address a concern relating to the violation of human rights in regions affected by conflict, genocide or internal violence.
Diversity & equality	Activist demands that the company either amend a policy, provide information or address a concern relating to diversity and equality.
GMO	Activist demands that the company either amend a policy, provide information or address a concern relating to genetically modified organisms.
Health	Activist demands that the company either amend a policy, provide information or address a concern relating to drug pricing/products and public health.
Holy land principles	Activist demands that the company adopt holy land principles on corporate labor policies in Palestine and/or Israel.
Human capital	Activist demands that the company either amend a policy, provide information or address a concern relating to its human resources or employment policy.
Humanrights	Activist demands that the company either amend a policy, provide information or address a concern relating to human rights within its operations.
Other social concern	Activist demands that the company either amend a policy, provide information or address a concern relating to an issue not covered by other social demand types.
Political activities	Activist demands that the company amend a policy, provide information or address a concern relating to lobbying activities and expenditures.
Privacy	Activist demands that the company either amend a policy, provide information or address a concern relating to privacy and data privacy.
Weapons	Activist demands that the company either amend a policy, provide information or address a concern relating to the purchasing or sale of weapons-related products and services.
Governance	
Adopt majority vote standard	Activist demands that the company amend its bylaws to use a simple majority vote at shareholder meetings.
Amend company policy	Activist demands that a bylaw or policy relating to the company's corporate governance be amended or repealed.
Amend poison pill/anti-takeover policy	Activist demands that the company either amend a poison pill/shareholder rights plan or other anti-takeover policy.
Board independence	Activist demands that the company reconfigure the structure of the board of directors, usually by appointing more independent directors.
Change board composition	Activist demands that the structure of the company board of directors be altered, usually by changing the number of board seats.
Eliminate staggered board	Activist calls for greater transparency or for the company to clarify certain information, usually regarding the company's books and records, or the results of investigations.
Disclose information	Activist demands that the company elect all directors on an annual basis at annual general meetings.
Replace auditor	Activist demands that the company change auditor.
Separate chairman & CEO	Activist demands that the roles of chair and CEO be separated and held by two different individuals.
Use universal ballot	Activist demands that the company implement a universal proxy card, allowing shareholders to vote for individual director nominees, rather than as part of a slate.



### Global Overview

During H12023, 721 companies were publicly subjected to activist demands, nine down from the 730 recorded in H12022.

During H12023, 82 technology companies were publicly subjected to activist demands, a 15% decrease compared to H12022.

During H12023, 144 companies were publicly subjected to social demands, an 11% increase compared to the same period last year.

### HOVER: PRIMARY DATA

#### Activist targets

Number of companies publicly subjected to activist demands by time period.

	2017	2018	2019	2020	2021	2022	2023
Full Year	1027	1092	1062	985	913	976	-
H1 YTD	713	805	768	694	647	730	721

### Global activist targets by demand type

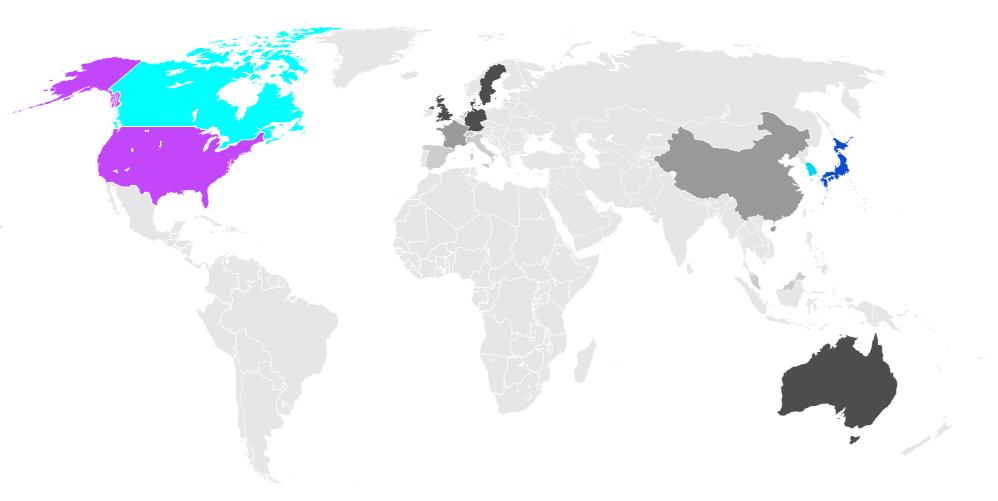
Demand type breakdown of companies publicly subjected to activist demands by time period.

		Full Year			H1	YTD	
Demand type	2020	2021	2022	2020	2021	2022	2023
Appoint personnel	311	295	314	182	172	201	196
Remove personnel	43	37	56	113	87	122	110
Oppose M&A	63	65	75	26	43	33	23
Push for M&A	62	84	137	49	28	46	38
Divestiture	390	393	419	33	37	46	42
Capital structure	105	73	87	25	24	28	39
Operational	66	77	53	65	45	46	54
Return cash to shareholders	93	72	76	92	77	104	131
Environmental	206	158	191	51	63	115	115
Social	86	92	116	107	93	129	144
Governance	136	107	152	302	299	334	327
Remuneration	127	118	150	54	68	101	117





### Global Overview



### Activist targets

Number of companies publicly subjected to activist demands by HQ & time period.

Only includes countries where at least one company has been publicly subjected to activist demands in H1 2023.

	Full Year						
	2020	2021	2022	2020	2021	2022	2023
U.S.	501	462	510	393	362	406	403
Japan	67	66	108	55	51	89	89
Korea, Republic of	10	27	49	5	18	41	60
Canada	56	45	55	34	33	37	40
U.K.	41	47	43	21	25	28	25
Australia	72	69	63	25	29	27	23
Germany	60	44	33	46	37	26	16
Sweden	26	13	12	25	11	9	8
Singapore	13	12	8	7	8	3	7
Denmark	9	9	3	7	9	3	7
France	12	12	10	7	7	7	7
Slovenia	8	5	2	6	4	1	5
China	8	9	2	2	8	0	4
Switzerland	6	5	5	4	3	3	4
Spain	5	4	5	2	3	4	2
Netherlands	7	7	3	3	4	3	2
Malaysia	5	2	4	2	2	2	2
Ireland	2	3	3	1	3	3	2
Israel	2	3	4	2	3	3	2
Italy	4	7	2	2	4	2	2
Brazil	1	2	1	0	1	1	1
India	5	4	4	3	1	2	1
Hong Kong	10	10	8	7	2	5	1
Puerto Rico	0	8	4	0	0	4	1
Norway	5	1	1	2	1	1	1
Russian Federation	0	1	2	0	0	1	1
Taiwan	3	1	1	3	1	0	1
Austria	4	3	5	2	2	3	1
Bermuda	2	3	2	2	2	2	1
Belgium	4	5	1	2	2	1	1
Luxembourg	1	1	1	1	0	1	1



During H12023, 28 companies were publicly subjected to a remove personnel demand, a 39% decrease compared to H1 last year.

In H12023, the most publicly targeted sector in the U.S. was consumer cyclical compared to Technology in the same period last year.

During H12023, 63 U.S.-based companies were publicly subjected to Remuneration demands, a recent H1-high.



### U.S. activist targets

Number of U.S.-based companies publicly subjected to activist demands by time period.

	2017	2018	2019	2020	2021	2022	2023
Full Year	583	571	559	501	462	510	-
H1 YTD	436	448	423	393	362	406	403

### U.S. activist targets by demand type

Number of U.S.-based companies publicly subjected to activist demands by time period.

		Full Year			H1,	YTD	
Demand type	2020	2021	2022	2020	2021	2022	2023
Appoint personnel	122	114	138	85	82	93	92
Remove personnel	52	41	59	35	23	46	28
Oppose M&A	17	25	24	8	15	14	6
Push for M&A	46	37	44	26	15	27	19
Divestiture	20	28	21	10	14	9	11
Capital structure	15	18	22	12	11	14	10
Operational	62	45	40	37	33	19	24
Return cash to shareholders	37	31	34	20	18	17	17
Environmental	34	42	73	32	37	64	73
Social	102	86	109	87	71	96	120
Governance	254	246	262	208	208	222	201
Remuneration	40	52	60	24	38	54	63





### **US Campaigns**

During H12023, 62 U.S.-based companies were publicly subjected to climate change & GHG emissions demands, a 22% increase compared to H1 last year.

Ninety-five board seats were won by activists at U.S.-based companies in H1, down from 113 compared to the same period last year.

During H12023, 57 U.S.-based companies were publicly subjected to board independence demands, a recent H1-high.

### U.S. ESG targets by demand type

Number of U.S.-based companies publicly subjected to ESG-related activist demands by demand type & time period.

		Full Year			H17	YTD	
Demand	2020	2021	2022	2020	2021	2022	2023
Environmental							
Animal welfare	3	3	12	3	3	9	7
Climate change & GHG emissions	21	32	56	19	28	51	62
Deforestation	2	2	1	1	1	1	2
Sustainability	3	3	5	3	3	4	2
Waste & pollution	10	5	9	10	5	7	8
Social							
Charitable donations	1	1	10	1	0	10	2
Conflict	0	0	4	0	0	4	1
Diversity and equality	34	34	46	27	24	41	58
GMO	0	0	0	0	0	0	0
Health	10	9	12	8	7	11	20
Holy land principles	0	0	0	0	0	0	0
Human capital	8	11	15	7	8	12	6
Human rights	16	12	28	14	9	22	32
Other social concern	6	2	9	5	2	9	9
Political activities	53	40	44	47	34	40	46
Privacy	2	1	2	2	0	2	1
Weapons	0	1	6	0	1	3	2
Governance							
Adopt majority vote standard	36	32	20	30	25	19	10
Amend company policy	144	145	148	127	132	138	86
Amend poison pill/anti-takeover policy	2	4	8	2	1	5	2
Board independence	51	41	46	43	36	38	57
Change board composition	23	35	31	9	24	20	13
Disclose information	25	29	51	19	18	31	41
Eliminate staggered board	17	20	25	12	13	19	16
Replace auditor	2	0	0	1	0	0	1
Separate chairman & CEO	8	9	10	6	7	6	22
Use universal ballot	0	0	0	0	0	0	0

### Board seats gained by activists in the U.S.

Number of board seats gained by activists at U.S.-based companies by method & time period.

			Full Year			H1`	YTD	
Method		2020	2021	2022	2020	2021	2022	2023
Combookooliiioko	No. contested votes	22	22	23	16	14	18	11
Contested vote	No. seats won	41	20	31	26	10	22	14
Settlement	No. settlements	91	67	91	64	52	54	52
Settlement	No. seats won	145	112	145	111	86	91	81
Total seats won		186	132	176	137	96	113	95

### Key U.S. campaigns

\*Approximate values in USD and as of June 30, 2023.

Activist	Company	Value of stake*	Public demand recorded						
Land and Buildings	Ventas	24.5M	Yes						
Land & Buildings called for a board refresh due to "underperformance and undervaluation."									
Elliott Management	NRG Energy	1.01B	Yes						
EII	iott called on NRG Energy to repla	ce its CEO and launch a strategic revie	w						
ETFS Capital Limited	WisdomTree	104.6M	Yes						
W	WisdomTree's board chair was ousted while ETFS Capital secured one seat.								

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The latest from Diligent:

REPORT	ESG 2023	<u>Download</u>
A review of environmenta	al, social, and governance trends in shareholder engagement and re	gulation, produced in association with Vinson & Elkins.
PODCAST	How is RTO impacting real estate investing	? <u>Listen in</u>
Jonathan Litt of Land & Bu	uildings joins Kieran Poole to discuss the impact on real estate invest	ting from the return to office trend.

NEWS ARTICLE IN-DEPTH: Opposition to 'say on pay' holds steady Read now

Investor resistance toward "say on pay" proposals at U.S.-based companies has held steady so far this proxy season.



In H1 2023, 39 Canada-based companies were publicly subjected to activist demands, the highest number in the same period since H1 2019.

During H12023, five Canada-based companies were publicly subjected to a oppose M&A demand, the same number as in the whole of 2022.

In H1 2023, the most publicly targeted sector in Canada was financial services.



### Canada activist targets

Number of Canada-based companies publicly subjected to activist demands by time period.

	2017	2018	2019	2020	2021	2022	2023
Full Year	61	83	63	56	45	55	-
H1 YTD	42	62	51	34	33	37	39

### Canada activist targets by demand type

Number of Canada-based companies publicly subjected to activist demands by time period.

		Full Year			H1 YTD			
Demand type	2020	2021	2022	2020	2021	2022	2023	
Appoint personnel	28	15	17	12	9	7	14	
Remove personnel	20	13	11	8	7	6	9	
Oppose M&A	9	6	5	3	3	2	5	
Push for M&A	3	4	1	0	1	1	3	
Divestiture	3	1	3	1	1	1	4	
Capital structure	2	1	1	1	1	0	1	
Operational	3	1	10	1	1	8	4	
Return cash to shareholders	2	1	2	0	1	0	2	
Environmental	7	9	13	6	8	12	9	
Social	13	13	21	12	10	18	10	
Governance	17	18	22	12	14	16	9	
Remuneration	6	3	6	4	1	5	6	





### Canada Campaigns

During H1 2023, four Canada-based companies were publicly subjected to a diversity and equality demand, a 56% decrease compared to H1 2022.

Twenty-five board seats were won by activists at Canada-based companies in H1, up from 19 compared to the same period last year.

Activists reached nine settlements for board seats at Canada-based companies in H12023, up from three in H12023.

### Canada ESG targets by demand type

Number of Canada-based companies publicly subjected to ESG-related activist demands by demand type & time period.

	Full Year			H1 YTD			
Demand	2020	2021	2022	2020	2021	2022	2023
Environmental							
Animal welfare	1	0	1	1	0	1	0
Climate change & GHG emissions	4	4	10	4	4	9	9
Deforestation	0	0	0	0	0	0	0
Sustainability	1	5	5	1	5	5	2
Waste & pollution	2	1	0	1	0	0	2
Social							
Charitable donations	0	0	0	0	0	0	0
Conflict	0	0	0	0	0	0	0
Diversity and equality	8	6	11	7	3	9	4
GMO	0	0	0	0	0	0	0
Health	0	0	1	0	0	1	0
Holy land principles	0	0	0	0	0	0	0
Human capital	3	8	6	2	5	5	3
Human rights	3	3	7	3	3	6	1
Other social concern	1	0	1	1	0	0	3
Political activities	0	0	0	0	0	0	3
Privacy	2	0	0	2	0	0	0
Weapons	0	0	0	0	0	0	0
Governance							
Adopt majority vote standard	0	0	1	0	0	1	0
Amend company policy	4	5	14	2	4	12	4
Amend poison pill/anti-takeover policy	0	0	0	0	0	0	0
Board independence	2	0	0	1	0	0	0
Change board composition	3	6	4	2	5	1	3
Disclose information	11	8	7	9	7	5	4
Eliminate staggered board	0	0	1	0	0	1	0
Replace auditor	1	2	0	0	1	0	0
Separate chairman & CEO	0	0	0	0	0	0	0
Use universal ballot	0	0	0	0	0	0	0

### Board seats gained by activists in Canada

 $Number of board seats \ gained \ by \ activists \ at \ Canada-based \ companies \ by \ method \ \& \ time \ period.$ 

		Full Year		H1 YTD				
Method		2020	2021	2022	2020	2021	2022	2023
Contested vote	No. contested votes	10	5	4	1	2	3	5
Contested vote	No. seats won	31	13	15	4	5	12	12
Settlement	No. settlements	11	6	7	5	5	3	9
Settlement	No. seats won	22	7	15	9	6	7	13
Total seats won		53	20	30	13	11	19	25

#### Key Canada campaigns launched

\*Approximate values in USD and as of June 30, 2023.

Activist	Company	Value of stake*	Public demand recorded						
Starboard Value	Algonquin Power & Utilities	282.4M	Yes						
Starboard argued that Algonquin would unlock significant value by divesting assets.									
MKT Capital Ltd.	Aurinia Pharmaceuticals	64.6M	Yes						
Two Aurinia directo	rs targeted by activist MKT resigned afte	er failing to win majority s	support.						
Pelham Investment Partners	Nickel 28 Capital	14.9M	Yes						
Five Nickel 28 director nom	inees were reelected despite having a n	najority of shares withhe	ld against them.						

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NEWS ARTICLE	IN-DEPTH: Canada's activist surge	Read now
In the first quarter of 2023, 16 $\mathrm{b}$	oard seats were secured by activist investors at Canadian companies.	
NEWS ARTICLE	Aurinia kicks off review after MKT fight	Read now
Aurinia Pharmaceuticals has ini	tiated a strategic review after MKT Capital called on the Canadian drugmal	ker to do so.
NEWS ARTICLE	Starboard boosts Algonquin Power stake to over 5%	Read now
Starboard Value has increased	its stake in Canadian energy company Algonquin Power & Utilities to 5%	



In H1 2023, 85 Europe-based companies were publicly subjected to activist demands, a recent H1-low.

During H12023, 25 Europe-based companies were publicly subjected to appoint personnel demands, a 24% decrease compared to H12022.

In H1 2023, 9% of all Europe-based companies publicly subjected to activist demands were in the technology sector, a recent proportional H1-high.



### Europe activist targets

Number of Europe-based companies publicly subjected to activist demands by time period.

	2017	2018	2019	2020	2021	2022	2023
Full Year	191	211	216	211	179	142	-
H1 YTD	132	140	154	143	121	102	85

### Europe activist targets by demand type

Number of Europe-based companies publicly subjected to activist demands by time period.

	Full Year				H1,	YTD	2225			
Demand type	2020	2021	2022	2020	2021	2022	2023			
Appoint personnel	54	52	51	31	30	33	25			
Remove personnel	44	36	39	25	19	23	24			
Oppose M&A	22	29	15	8	16	10	6			
Push for M&A	20	13	15	11	5	10	6			
Divestiture	16	19	20	6	9	12	8			
Capital structure	11	7	7	5	5	2	4			
Operational	21	13	12	15	3	6	10			
Return cash to shareholders	57	39	32	45	29	20	19			
Environmental	10	10	14	8	9	12	13			
Social	6	13	10	5	10	9	9			
Governance	56	47	34	44	30	23	24			
Remuneration	28	22	17	20	18	16	8			





### **Europe Campaigns**

During H1 2023, five Europe-based companies were publicly subjected to human rights demands, up from two in H1 2022.

Twenty-three board seats were won by activists at Europe-based companies in H1 via contested votes, a recent H1-high and up from 14 compared to the same period last year.

There were only two settlements for board seats at Europe-based companies in H1 2023, a recent H1-low.

### Europe ESG targets by demand type

Number of Europe-based companies publicly subjected to ESG-related activist demands by demand type & time period.

		Full Year H		H1,	YTD		
Demand	2020	2021	2022	2020	2021	2022	2023
Environmental							
Animal welfare	1	1	0	1	1	0	1
Climate change & GHG emissions	6	8	13	5	7	11	12
Deforestation	0	0	0	0	0	0	0
Sustainability	1	1	2	1	1	2	1
Waste & pollution	2	1	2	1	1	1	0
Social							
Charitable donations	0	0	0	0	0	0	0
Conflict	0	1	2	0	0	2	0
Diversity and equality	1	4	0	1	2	0	0
GMO	0	0	0	0	0	0	0
Health	0	1	1	0	1	1	1
Holy land principles	0	0	0	0	0	0	0
Human capital	0	0	4	0	0	3	1
Human rights	0	1	2	0	1	2	5
Other social concern	3	4	2	2	4	2	2
Political activities	1	1	1	1	1	1	0
Privacy	0	0	0	0	0	0	0
Weapons	1	1	0	1	1	0	0
Governance							
Adopt majority vote standard	1	0	1	1	0	1	0
Amend company policy	31	10	7	27	8	5	6
Amend poison pill/anti-takeover policy	1	0	0	0	0	0	0
Board independence	3	6	0	3	2	0	1
Change board composition	26	11	10	23	6	6	8
Disclose information	14	14	14	11	7	7	14
Eliminate staggered board	0	3	0	0	2	0	0
Replace auditor	6	8	5	3	8	5	3
Separate chairman & CEO	1	1	1	1	1	1	0
Use universal ballot	0	0	0	0	0	0	0

#### Board seats gained by activists in Europe

Number of board seats gained by activists at Europe-based companies by method & time period.

		Full Year						
Method		2020	2021	2022	2020	2021	2022	2023
Contested vote	No. contested votes	34	30	42	17	20	28	20
Contested vote	No. seats won	34	19	24	17	12	14	23
Settlement	No. settlements	16	18	9	10	10	6	20
Settlement	No. seats won	24	31	14	12	18	7	2
Total seats won		58	50	38	29	30	21	25

#### Key Europe campaigns

\*Approximate values in USD and as of June 30, 2023.

Activist	Company	Value of stake*	Public demand recorded				
Bluebell Capital Partners	Glencore Plc	Not disclosed	Yes				
Bluebe	ll called for the replacement of Glenco	re's CEO citing a loss of shareholder	support.				
Irenic Capital Management	Restaurant Group (The) PLC	Not disclosed	Yes				
	Irenic vowed to vote against the co	mpany's remuneration framework.					
RM Funds	Home Reit PLC	2.4M	Yes				
Bluebell called for the replacement of Glencore's CEO citing a loss of shareholder support.  Irenic Capital Management Restaurant Group (The) PLC Not disclosed Yes  Irenic vowed to vote against the company's remuneration framework.							

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The latest from Diligent:

REPORT	Corporate Governance in Europe 2023	Download				
A definitive review of shareholder activism, proxy voting, and corporate governance in Europe, produced in association with White & Case.						
PODCAST	Beyond The Boardroom	<u>Listen in</u>				
White & Case's Tom Matthew	s and Sonica Tolani discuss the key findings from Corporate Governance	in Europe 2023.				
NEWS ARTICLE	IN-DEPTH: European CEO pay packets soar	Read now				

Despite a burgeoning cost-of-living crisis and ongoing market volatility in Europe, CEO pay rises show no sign of slowing down.



In H1 2023, 167 Asia-based companies were publicly subjected to activist demands, more than the full year totals seen between 2017 and 2021.

During H12023, 88 Asia-based companies were publicly subjected to governance demands, a recent H1-record and a 41% increase compared to H12022.

In H1 2023,33 Asia-based companies in the consumer cyclical sector were publicly subjected to activist demands, more than double the H1 totals seen in 2020 and 2021.



### Asia activist targets

Number of Asia-based companies publicly subjected to activist demands by time period.

	2017	2018	2019	2020	2021	2022	2023
Full Year	102	124	124	125	134	188	-
HI YTD	55	96	88	88	94	145	167

### Asia activist targets by demand type

Number of Asia-based companies publicly subjected to activist demands by time period.

		Full Year			H1.	YTD	
Demand type	2020	2021	2022	2020	2021	2022	2023
Appoint personnel	55	58	69	37	33	50	53
Remove personnel	50	45	42	30	26	30	38
Oppose M&A	9	12	5	2	6	4	4
Push for M&A	13	9	11	6	4	5	8
Divestiture	18	14	25	14	11	20	17
Capital structure	9	9	24	3	6	12	23
Operational	11	9	20	7	5	9	11
Return cash to shareholders	31	35	79	23	28	64	88
Environmental	1	5	21	1	5	20	14
Social	1	3	6	1	2	4	3
Governance	45	50	78	32	37	62	88
Remuneration	5	14	30	5	11	24	39





During H1 2023, 13 Asia-based companies were publicly subjected to a replace auditor demand, up from six in the same period last year.

Forty-four board seats were won by activists at Asia-based companies in H1 via a contested vote, down from 50 compared to the same period last year.

Two Asia-based companies faced diversity and equality demands in H1 2023, a recent H1-recod.

### Asia ESG targets by demand type

Number of Asia-based companies publicly subjected to ESG-related activist demands by demand type & time period.

Demand   2020   2021   2022   2020   2021   2022   2023			Full Year			H1,	YTD	
Animal welfare         0         0         0         0         0         0           Climate change & GHG emissions         1         5         19         1         5         18         14           Deforestation         0	Demand	2020	2021	2022	2020	2021	2022	2023
Climate change & GHG emissions	Environmental							
Deforestation	Animal welfare	0	0	0	0	0	0	0
Sustainability	Climate change & GHG emissions	1	5	19	1	5	18	14
Waste & pollution         0         1         1         0         1         1         2           Social         Social           Charitable donations         0	Deforestation	0	0	0	0	0	0	0
Charitable donations	Sustainability	0	0	3	0	0	3	2
Charitable donations         0         0         0         0         0         0         0           Conflict         0         0         0         0         0         0         0           Diversity and equality         0         2         1         0         1         0         2           GMO         0 <t< td=""><td>Waste &amp; pollution</td><td>0</td><td>1</td><td>1</td><td>0</td><td>1</td><td>1</td><td>2</td></t<>	Waste & pollution	0	1	1	0	1	1	2
Conflict         0         0         0         0         0         0           Diversity and equality         0         2         1         0         1         0         2           GMO         0         0         0         0         0         0         0         0           Health         0         0         0         0         0         0         0         0           Holy land principles         0	Social							
Diversity and equality	Charitable donations	0	0	0	0	0	0	0
GMO         0         0         0         0         0         0         0           Health         0         0         0         0         0         0         0           Holyland principles         0         0         0         0         0         0         0           Human capital         1         0         2         1         0         2         1           Human rights         0         0         1         0         0         0         0           Other social concern         0         0         1         0         0         1         0           Other social concern         0         0         1         0         0         1         0           Other social concern         0         1         2         0         1         2         0         1         0         0         1         0         0         1         0 <td< td=""><td>Conflict</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></td<>	Conflict	0	0	0	0	0	0	0
Health	Diversity and equality	0	2	1	0	1	0	2
Holy land principles         0         0         0         0         0         0           Human capital         1         0         2         1         0         2         1           Human rights         0         0         1         0         0         0         0           Other social concern         0         0         1         0         0         1         0           Political activities         0         1         2         0         1         2         0           Privacy         0 <td< td=""><td>GMO</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></td<>	GMO	0	0	0	0	0	0	0
Human capital         1         0         2         1         0         2         1           Human rights         0         0         1         0         0         0         0           Other social concern         0         0         1         0         0         1         0           Political activities         0         1         2         0         1         2         0           Privacy         0 <td< td=""><td>Health</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></td<>	Health	0	0	0	0	0	0	0
Human rights         0         0         1         0         0         0           Other social concern         0         0         1         0         0         1         0           Political activities         0         1         2         0         1         2         0           Privacy         0	Holy land principles	0	0	0	0	0	0	0
Other social concern         0         0         1         0         0         1         0           Political activities         0         1         2         0         1         2         0           Privacy         0         0         0         0         0         0         0         0           Weapons         0         <	Human capital	1	0	2	1	0	2	1
Political activities         0         1         2         0         1         2         0           Privacy         0 </td <td>Human rights</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	Human rights	0	0	1	0	0	0	0
Privacy         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         0         1         0 </td <td>Other social concern</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td>	Other social concern	0	0	1	0	0	1	0
Weapons         0         0         0         0         0         0         0           Governance           Adopt majority vote standard         0         0         1         0         0         1         0           Amend company policy         26         21         30         20         16         27         32           Amend poison pill/anti-takeover policy         4         6         6         3         5         3         7           Board independence         7         1         12         6         0         10         25           Change board composition         11         10         13         7         6         8         10           Disclose information         20         20         47         16         13         34         39           Eliminate staggered board         0         0         2         0         0         2         0           Replace auditor         2         3         8         1         3         6         13           Separate chairman & CEO         1         1         1         1         1         1         1         1         1         1 <td>Political activities</td> <td>0</td> <td>1</td> <td>2</td> <td>0</td> <td>1</td> <td>2</td> <td>0</td>	Political activities	0	1	2	0	1	2	0
Governance           Adopt majority vote standard         0         0         1         0         0         1         0           Amend company policy         26         21         30         20         16         27         32           Amend poison pill/anti-takeover policy         4         6         6         3         5         3         7           Board independence         7         1         12         6         0         10         25           Change board composition         11         10         13         7         6         8         10           Disclose information         20         20         47         16         13         34         39           Eliminate staggered board         0         0         2         0         0         2         0           Replace auditor         2         3         8         1         3         6         13           Separate chairman & CEO         1         1         1         1         1         1         1         1         1         1         1         2	Privacy	0	0	0	0	0	0	0
Adopt majority vote standard       0       0       1       0       0       1       0         Amend company policy       26       21       30       20       16       27       32         Amend poison pill/anti-takeover policy       4       6       6       3       5       3       7         Board independence       7       1       12       6       0       10       25         Change board composition       11       10       13       7       6       8       10         Disclose information       20       20       47       16       13       34       39         Eliminate staggered board       0       0       2       0       0       2       0         Replace auditor       2       3       8       1       3       6       13         Separate chairman & CEO       1       1       1       1       1       1       1       1       1       1       1       2	Weapons	0	0	0	0	0	0	0
Amend company policy       26       21       30       20       16       27       32         Amend poison pill/anti-takeover policy       4       6       6       3       5       3       7         Board independence       7       1       12       6       0       10       25         Change board composition       11       10       13       7       6       8       10         Disclose information       20       20       47       16       13       34       39         Eliminate staggered board       0       0       2       0       0       2       0         Replace auditor       2       3       8       1       3       6       13         Separate chairman & CEO       1       1       1       1       1       1       1       1       1       1       1       1       2	Governance							
Amend poison pill/anti-takeover policy       4       6       6       3       5       3       7         Board independence       7       1       12       6       0       10       25         Change board composition       11       10       13       7       6       8       10         Disclose information       20       20       47       16       13       34       39         Eliminate staggered board       0       0       2       0       0       2       0         Replace auditor       2       3       8       1       3       6       13         Separate chairman & CEO       1       1       1       1       1       1       1       1       1	Adopt majority vote standard	0	0	1	0	0	1	0
Board independence         7         1         12         6         0         10         25           Change board composition         11         10         13         7         6         8         10           Disclose information         20         20         47         16         13         34         39           Eliminate staggered board         0         0         2         0         0         2         0           Replace auditor         2         3         8         1         3         6         13           Separate chairman & CEO         1         1         1         1         1         1         1         1         2	Amend company policy	26	21	30	20	16	27	32
Change board composition         11         10         13         7         6         8         10           Disclose information         20         20         47         16         13         34         39           Eliminate staggered board         0         0         2         0         0         2         0           Replace auditor         2         3         8         1         3         6         13           Separate chairman & CEO         1         1         1         1         1         1         1         1         2	Amend poison pill/anti-takeover policy	4	6	6	3	5	3	7
Disclose information         20         20         47         16         13         34         39           Eliminate staggered board         0         0         2         0         0         2         0           Replace auditor         2         3         8         1         3         6         13           Separate chairman & CEO         1         1         1         1         1         1         1         2	Board independence	7	1	12	6	0	10	25
Eliminate staggered board         0         0         2         0         0         2         0           Replace auditor         2         3         8         1         3         6         13           Separate chairman & CEO         1         1         1         1         1         1         1         1         2	Change board composition	11	10	13	7	6	8	10
Replace auditor         2         3         8         1         3         6         13           Separate chairman & CEO         1         1         1         1         1         1         1         2	Disclose information	20	20	47	16	13	34	39
Separate Chairman & CEO 1 1 1 1 1 1 2	Eliminate staggered board	0	0	2	0	0	2	0
	Replace auditor	2	3	8	1	3	6	13
Use universal ballot         0         0         0         0         0         0         0	Separate chairman & CEO	1	1	1	1	1	1	2
	Use universal ballot	0	0	0	0	0	0	0

### Board seats gained by activists in Asia

Number of board seats gained by activists at Asia-based companies by method & time period.

			Full Year			H1 `	/TD	
Method		2020	2021	2022	2020	2021	2022	2023
Contested vote	No. contested votes	37	46	58	22	24	40	40
Contested vote	No. seats won	62	63	68	39	36	50	44
Settlement	No. settlements	8	4	9	4	2	6	4
Settlement	No. seats won	19	9	14	7	2	7	12
Total se	eats won	81	72	82	46	38	57	56

### Key Asia campaigns

\*Approximate values in USD and as of June 30, 2023.

Activist	Company	Value of stake*	Public demand recorded
The Donerail Group	Stratasys, Ltd.	28.3M	Yes
Do	onerail demanded Stratasys abandon its merger ag	reement with Desktop Me	etal.
Dalton Investments	Secom Co. Ltd.	Not disclosed	Yes
Dalton c	alled on Japanese security services giant Secom to	buy back a 10th of its sha	re capital.
Asset Value Investors	NC Holdings Co Ltd	14.2M	Yes

AVI wants NC Holdings to add new directors, launch a strategic review, and increase the dividend.

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### Australia Overview

In H1 2023, 23 Australia-based companies were publicly subjected to activist demands, down from 27 in the same period last year.

During H12023, six Australia-based companies were publicly subjected to environmental demands, matching the recent H1-record seen in 2022.

A recent-record seven Australiabased financial services companies were publicly subjected to activist demands in H12023, accounting for 30% of all Australian targets.

### HOVER: PRIMARY DATA

### Australia activist targets

Number of Australia-based companies publicly subjected to activist demands by time period.

	2017	2018	2019	2020	2021	2022	2023
Full Year	66	82	81	72	69	63	-
HI YTD	33	47	40	25	29	27	23

### Australia activist targets by demand type

Number of Australia-based companies publicly subjected to activist demands by time period.

		Full Year			H1,	YTD	
Demand type	2020	2021	2022	2020	2021	2022	2023
Appoint personnel	44	37	34	13	13	14	11
Remove personnel	32	18	35	12	8	15	12
Oppose M&A	5	4	3	3	2	2	1
Push for M&A	6	6	4	3	2	3	1
Divestiture	5	1	5	1	1	4	2
Capital structure	4	1	2	3	1	0	1
Operational	5	3	3	3	2	2	3
Return cash to shareholders	5	1	3	1	1	1	4
Environmental	10	16	15	4	4	6	6
Social	5	2	4	2	0	2	2
Governance	12	21	17	4	7	7	4
Remuneration	4	1	2	0	0	1	1





### Australia Campaigns

Eleven board seats were won by activists at Australia-based companies in H1 2023 via a contested vote, up from four compared to the same period last year.

During H1 2023, five Australia-based companies were publicly subjected to waste & pollution demands, the first Australian companies to receive such demands in the past three years.

Activists gained only one board seat via settlement at Australia-based companies in H12023, a recent H1-low.

### Australia ESG targets by demand type

Number of Australia-based companies publicly subjected to ESG-related activist demands by demand type & time period.

		Full Year			H1`	YTD	
Demand	2020	2021	2022	2020	2021	2022	2023
Environmental							
Animal welfare	0	0	0	0	0	0	0
Climate change & GHG emissions	10	16	14	4	4	5	2
Deforestation	0	0	0	0	0	0	0
Sustainability	0	0	2	0	0	1	0
Waste & pollution	0	0	0	0	0	0	5
Social							
Charitable donations	0	0	0	0	0	0	0
Conflict	0	0	2	0	0	2	0
Diversity and equality	0	0	0	0	0	0	1
GMO	0	0	0	0	0	0	0
Health	0	0	0	0	0	0	0
Holy land principles	0	0	0	0	0	0	0
Human capital	0	0	0	0	0	0	1
Human rights	3	0	0	0	0	0	0
Other social concern	2	1	0	2	0	0	1
Political activities	1	1	3	0	0	0	0
Privacy	0	0	0	0	0	0	0
Weapons	0	0	0	0	0	0	0
Governance							
Adopt majority vote standard	0	0	0	0	0	0	0
Amend company policy	7	17	12	3	5	4	2
Amend poison pill/anti-takeover policy	0	0	0	0	0	0	0
Board independence	1	0	0	0	0	0	1
Change board composition	1	1	2	0	0	2	2
Disclose information	5	4	4	1	3	1	1
Eliminate staggered board	0	0	0	0	0	0	0
Replace auditor	1	0	0	0	0	0	0
Separate chairman & CEO	0	0	0	0	0	0	0
Use universal ballot	0	0	0	0	0	0	0

### Board seats gained by activists in Australia

Number of board seats gained by activists at Australia-based companies by method & time period.

			Full Year			H1,	YTD	
Method		2020	2021	2022	2020	2021	2022	2023
Contested vote	No. contested votes	33	27	23	8	8	8	7
Contested vote	No. seats won	8	17	15	3	9	4	- 11
Settlement	No. settlements	8	12	10	2	7	5	2
Settlement	No. seats won	17	15	18	5	9	7	1
Totals	eats won	25	32	33	8	18	11	12

#### Key Australia campaigns

\*Approximate values in USD and as of June 30, 2023.

Company	Value of stake*	Public demand recorded
Magellan Financial Group	10.7M	Yes
lagellan to return at least AU\$300 millio	n to shareholders, slash costs, ar	nd refresh the board.
Bio-Gene Technology	0.4M	Yes
Altor Capital demanded the rem	oval of the board chairman.	
Ten Sixty Four	6.0M	Yes
	Magellan Financial Group lagellan to return at least AU\$300 millio Bio-Gene Technology Altor Capital demanded the rem	Magellan Financial Group 10.7M lagellan to return at least AU\$300 million to shareholders, slash costs, ar Bio-Gene Technology 0.4M Altor Capital demanded the removal of the board chairman.

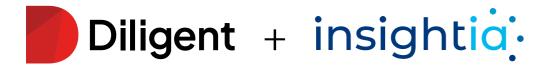
Ten Sixty Four ex-managing director Paul Welker replaced the Australian miner's entire board.

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